

PENSIONS COMMITTEE
19 MARCH 2019**WORCESTERSHIRE COUNTY COUNCIL PENSION FUND
(WCCPF) GOVERNANCE ARRANGEMENTS AND POLICY
REVIEW**

Recommendation

- 1. The Chief Financial Officer recommends that the Committee:**
 - a) Agrees to expand the role of the Investment Sub Committee (formerly known as the Pensions Investment Advisory Panel) and agree to the draft Terms of Reference for the Investment Sub Committee and Pensions Committee attached as Appendix 1;**
 - b) Agrees the updates required to take on board the monitoring required for LGPS Central Ltd;**
 - c) Approves the revised and updated Governance Policy Statement attached as Appendix 2;**
 - d) Seeks the approval of Council to the updated terms of reference for the Committee and the updated Governance Policy Statement; and**
 - e) Agrees the proposed change of name from Worcestershire County Council Pension Fund to Worcestershire Pension Fund and note the revised Logo.**

Review of Governance Arrangements

- 2. The Committee, the LGPS and the Fund fall under the responsibility of the Pension Regulator and must therefore adhere to their own codes of practice. This Fund continues to be subject to scrutiny at a national level from the Scheme Advisory Board along with its own Local Pensions Board.**
- 3. The Committee has already seen during the past year more focus and scrutiny falling on governance and administration through reports relating to the Government Actuary Department, Guaranteed Minimum pensions, Stewardship code, covenant monitoring, LGPS Central updates to name but a few. This is alongside the investment and funding performance and hence officers will need to ensure greater agenda time is allocated to these issues.**
- 4. Also, Officers feel that it is crucial to make timely investment decisions for instance on the process of transitioning assets to LGPS Central or changes to the existing investment mandates. The table below provides examples of the decisions that would be**

taken at the proposed Investment Sub Committee and those at Pensions Committee if this proposal was agreed

Table showing examples of proposed decisions to be made at the Investment Sub Committee, Pensions Committee and at an Officer level

Decision to be made at ISC	ISC	PC	Officer
PEL Investment Performance Report	✓		
Fund Managers placed on watch	✓		
Fund Managers termination		✓	
Monitoring of Fund Managers	✓		
Equity Protection monitoring and implementation of strategy within agreed risk parameters	✓		
Equity Protection strategy agreement		✓	
Appointment of Investment Advisor			✓
Approve amendments to investment mandates within existing return and risk parameters	✓		
Review and agree Investment Strategy		✓	
Reviewing strategic and emerging opportunities outside the strategic asset allocation and make recommendations to the Committee	✓		
Approve transition of Investments to LGPS Central		✓	
Monitoring of the transition of investments to LGPS Central	✓		

5. Therefore, officers believe that through extending the remit of the current Pensions Investment Advisory Panel (to be renamed the Investment sub committee (ISC)) would increase the timeliness and effectiveness of some aspects of investment decision making process as well as releasing more time for discussion on key pension committee items.

6. This proposal would mean that the ISC would meet in public quarterly ahead of the main Committee meetings to review manager performance and make decisions within the agreed strategic asset allocations.

Expanded Role of the Pensions Investment Sub-Committee (ISC)

7. The expanded role of the ISC would consider in detail matters relating to the investment of the assets within the strategic investment framework and performance of investment managers in achieving the Fund's investment objectives. The ISC may also be requested by this Committee to undertake research and report back on specific investment areas. The attached draft Terms of Reference (see Appendix 1 re the proposed Governance Policy Statement) is summarised below:

Membership

8. The membership of ISC would consist of 4 voting members who will be appointed for 1 year:

- 3 Worcestershire County Councillors
- 1 co-opted Councillor as nominated by Herefordshire Council (being the second largest employer in the Fund)

Non-Voting

- 1 employee representative from a relevant Union.

9. The 3 County Councillor members are formally appointed by the Head of Legal and Democratic Services in accordance with political balance requirements from time to time and the nominations of the relevant Group Leaders. The co-optees are co-opted by the Chairman of the Committee.

10. The ISC will be advised by an Independent Financial Adviser who will attend all meetings and on an ad hoc basis by the Fund's Actuary.

Remit

11. It is the intention is to make the ISC responsible for the following:

- a) Reviewing strategic and emerging opportunities outside the strategic asset allocation and make recommendations to the Committee;
- b) Reporting regularly to Committee on the performance of investments, transition of assets and matters of strategic importance;
- c) Monitor investment managers' investment performance and recommend decision to terminate mandates on performance grounds to Committee; and
- d) Researching and providing a report back to the Worcestershire County Council Pension Fund Committee on any specific investment areas requested.

12. It's proposed the ISC will have delegated authority to:

- a) Approve and monitor tactical positions within strategic allocation ranges;
- b) Implement investment management arrangements in line with strategic policy, including the agreed transition of assets, setting of mandate parameters and the appointment of managers;
- c) Approve amendments to investment mandates within existing return and risk parameters; and
- d) Delegate specific decisions to officers as appropriate.

Reporting

13. The minutes of the ISC meetings (whether or not approved by the ISC) would appear as an item on the next agenda of the meeting of this Committee that follows.

Funding

14. The current Pensions Investment Advisory Panel already meets 4 times a year and therefore the only anticipated additional costs that this proposed revised arrangement will incur is additional Committee Services recharges of £1,200 and printing of approximately £500 per annum.

Governance Policy Background

15. Regulation states, and best practice dictates, that a Pension Fund should have a range of written policies and procedures in place. Having such not only proves regulatory compliance, but more importantly demonstrates good governance and provides a range of information to stakeholders. This report provides an update to the Governance Policy Statement.

Governance Policy Statement

16. **Regulation 55** of the Local Government Pensions Scheme Regulations 2013 states: 55. - (1) An administering authority must prepare a written statement setting out-

- a) whether the authority delegates its functions, or part of its functions under these Regulations to a committee, a sub-committee or an officer of the authority;
- b) if the authority does so:
 - i. the terms, structure and operational procedures of the delegation,
 - ii. the frequency of any committee or sub-committee meetings,
 - iii. whether such a committee or sub-committee includes representatives of Scheme employers or members, and if so, whether those representatives have voting rights;
- c) the extent to which a delegation, or the absence of a delegation, complies with guidance given by the Secretary of State and, to the extent that it does not so comply, the reasons for not complying;
- d) Details of the terms, structure and operational procedures relating to the local pension board established under regulation 106 (local pension boards: establishment);
- e) An administering authority must keep a statement prepared under paragraph (1) under review, and make such revisions as are appropriate, following a material change to any of the matters mentioned in that paragraph;
- f) Before preparing or revising a statement under this regulation, an administering authority must consult such persons as it considers appropriate; and
- g) An administering authority must publish its statement under this regulation, and any revised statement.

17. The Governance Policy Statement was last updated on the 12 February 2015 to reflect the introduction of the Local Pensions Board in 2015. The latest version attached as Appendix 2 has been reformatted slightly and has also been updated to reflect the proposed changes to the governance arrangements for the Pensions Investment Sub Committee and LGPS Central Limited. As the statement reflects the actual Governance arrangements in place, no wider consultation is considered necessary.

New Brand and Logo

18. To present us as a more modern organisation open to new ideas, we propose changing the name from **Worcestershire County Council Pension Fund** to **Worcestershire Pension Fund**.

19. The subtle change would not only mean that the name is snappier but also indicates the willingness to move the organisation forward in any direction that could benefit the Fund's stakeholders.

20. The change of name would be supported by a change in logo which is detailed below:



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Supporting information

Appendix 1 - Revised Terms of Reference for the Pensions Committee and Investment Sub Committee
Appendix 2 – Updated Governance Policy Statement

Background Papers

In the opinion of the proper officer (in this case the Chief Financial Officer). There are no background papers relating to the subject matter of this report.